

## MANAGEMENT TRAINING

Below are descriptions of my standard management training workshops. Any combination of workshops can be created for a curriculum/cohort training program. Customization of any of these workshops is also available upon request.

<b>Session Name</b>	Learning Objectives	Timing	Notes
Establishing and Maintaining Trust	<ul> <li>Evaluate self &amp; relationship trust.</li> <li>Identify trust gaps on team.</li> <li>Develop a plan to increase trust with employees.</li> </ul>	90 mins	Participants will work on a trust action plan to increase and maintain high trust for their team
Setting Standards of Performance	<ul> <li>Describe the standards of performance.</li> <li>Craft well-structured goals.</li> <li>Develop effective operating rituals to drive results and accountability.</li> </ul>	60 mins	Participants will leave with draft expectations and goals for their team
Providing Actionable Feedback	<ul> <li>Explain the impact vs. intent gap.</li> <li>Provide clear and actionable positive and critical feedback.</li> </ul>	90 mins	Participants will practice the STAR and STAR/AR feedback framework in structured role plays
Coaching Fundamentals	<ul> <li>Explain what coaching is and how it differs from training and advising.</li> <li>Improve active listening to establish trust.</li> <li>Use the GROW coaching framework.</li> </ul>	2 hours	This is a longer workshop with half of the time dedicated to practice sessions
Delegating Work	<ul> <li>Identify work to delegate and not delegate.</li> <li>Set up a task for delegation.</li> </ul>	60 mins	Participants leave the workshop with a full delegation action plan

	<ul> <li>Provide the right level of instruction and coaching depending on the capabilities and needs of employee.</li> </ul>		
Managing Performance	<ul> <li>Explain the performance management cycle and engage in all stages from monitoring to rewarding.</li> <li>Recognize signs of disengagement prior to a performance issue.</li> <li>Properly handle performance issues depending on severity.</li> </ul>	2 hours	There are many facilitated case studies around different employee performance levels challenging critical thinking skills of participants.
Developing Others	<ul> <li>Identify skill gaps in employees.</li> <li>Create development goals that help an employee grow.</li> <li>Craft on-job work development assignments.</li> </ul>	90 mins	Participants will work on their own development plan during the workshop
Power of Appreciation	<ul> <li>Define why appreciation matters and how to communicate those benefits to others.</li> <li>Integrate a proven recognition strategy into everyday management practices.</li> <li>Present recognition in a meaningful, purposeful way.</li> </ul>	3 hours	Very interactive workshop with several concrete strategies and take away tools
Critical Conversations	<ul> <li>Recognize the personal and practical needs within a conversation.</li> <li>Prepare for a sensitive conversation with an employee.</li> </ul>	2-3 hours	Length depends on number of practice role plays; this is a more advance course and good follow-on to the Managing Performance workshop.

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	<ul> <li>Conduct a conversation maintaining trust and safety for everyone.</li> </ul>		
Motivating Others	<ul> <li>Explain why extrinsic rewards don't typically work for long-term motivation.</li> <li>Define who to tap into the psychological needs of others to drive sustainable performance.</li> <li>Identify ways to be better motivate self</li> </ul>	2 hours	Participants will have a full motivational plan for team
	and others.		
Managing Meetings	<ul> <li>Create an agenda that keeps focus &amp; drives results.</li> <li>Manage time and process of meeting to meet the needs of all participants.</li> <li>Facilitate discussion and decision making.</li> </ul>	1 hour	Perfect for those who attend and manage meetings